#### Saskatchewan



Ministry of Justice and Attorney General

## **Collaborative Problem Solving**

The Dispute Resolution Office Ministry of Justice and Attorney General

Murray Walker (306) 933-7767 Saskatoon, SK Murray.Walker@gov.sk.ca The Dispute Resolution Office ...

"We believe in people's ability to resolve issues with dignity and respect in a safe environment".

#### **Mission Statement**

Our mission is to enhance the understanding and accessibility of collaborative problem solving and decision-making.

#### Goals

The Dispute Resolution Office will enhance the understanding and accessibility of collaborative problem solving and decision-making by:

- Providing professional mediation and facilitation services;
- Being actively involved in the development and promotion of collaborative dispute resolution within the Province;
- Providing technical expertise and assistance to public sector organizations;
- Providing training in communication, conflict resolution and mediation to public sector organizations;
- Supporting the development of restorative justice initiatives.

#### **Satisfaction Triangle**

# **Substantive**

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#### **Substantive Interests**

- Quality of ... (eg. Resources, Education, Health Care)
- Quantity of ... (eg. Resources, Education, Health Care)
- Efficient/Effective

#### **Procedural Interests**

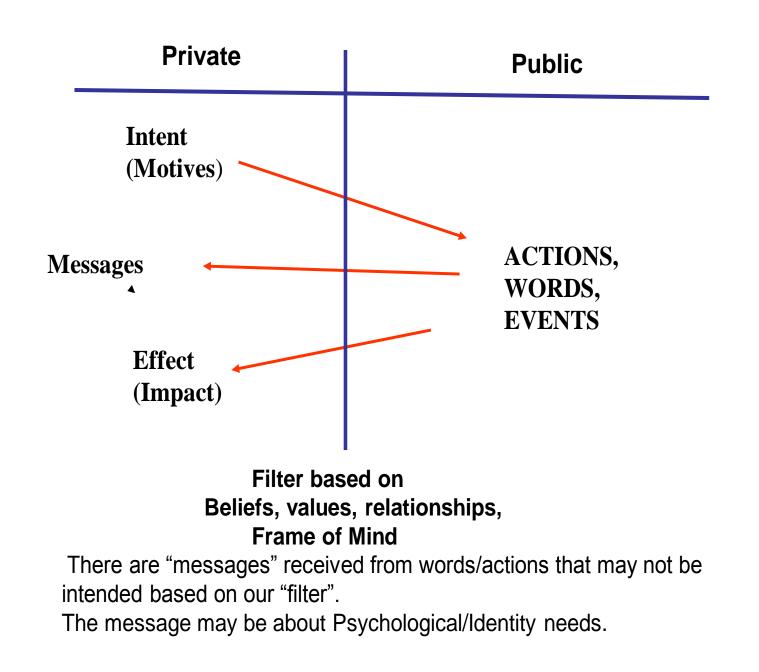
- Participation / Input
- Be heard
- Ownership of Outcome
- Informed Choices
- Legitimacy

#### **Psychological Interests**

- Dignity/Respect
- Valued/Recognition
- Identity (internal: how I see myself)
- Reputation (external: how others see me)

### **Process Steps**

- 1.Identify Topic or Issue
- 2.Identify Interests or Needs
- 3.Problem Solve/ Options to Resolve
- 4.Implementation Plan

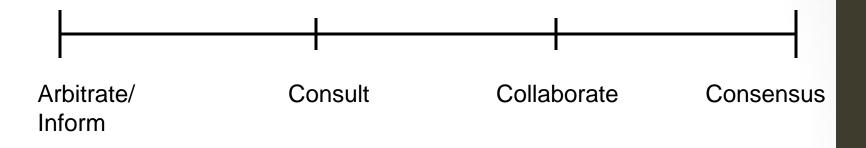


#### **Process Choices**

The process choices or approaches to make decisions fall into the following 3 categories.

- (1) Decide without Consultation
- (2) Consult with others, but ultimately retain authority to make the decision
- (3) Consensus everyone agrees with the outcome.

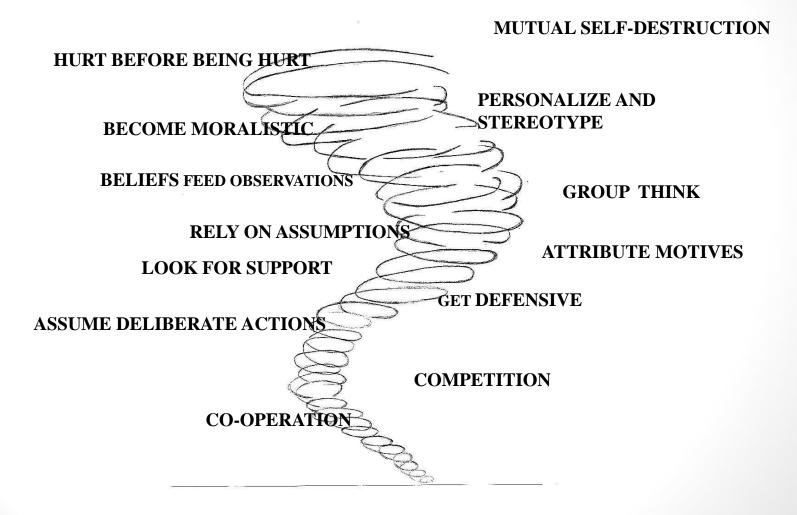
#### **Collaborative Continuum**



#### **Factors**

(1) Time
(2) Importance of Issue
(3) Size and Complexity of Issue
(4) Level of Knowledge of Participants
(5) Impact of Issue
(6) Need for Ongoing Relationship

#### **Conflict Escalation**



## Reciprocity

- Social obligation to give back to you the form of behaviour you first give to me.

Repay in kind

- Also true in the negative
  - Respect
  - Power

#### **Interest Based Questions**

Understand "why" without asking why

"What's important to you" "What would that accomplish" "What is the impact"

### Validation

- What can you agree with?
- Interests
- Impact

# **Sounding Board**

Validation & Challenge

Acknowledge the Impact

- Opportunity to look at alternative points of view
- Challenge to take positive first steps to resolve

### **Raising Issues**

- **1.** State the situation from your perspective. What has been your experience.
- 2. What has been the significance or impact of this situation to you personally (use "I" language / centered speaking).
- **3.** Get a commitment to work to create a change that is acceptable for both of you.